8 January – **Introduction**
- Behn, Robert (2008). "Compared with what?" September, [available online](#).
- Renzetti, Elizabeth (2018). “In our brave new ‘post-truth’ world, every fact needs a fact checker.” *Globe and Mail*, 16 May, [available online](#).

11 January – Add/drop/late registration deadline

15 January – **Bureaucracy: the statist model**
- *Note: class ends at 7:30!* At 7:45 I have a one hour MPA orientation to give for incoming, PAD 6060 students. You’re all welcome to come, if you’ve pearls of wisdom you’d like to pass along!!!
- Reeves, *Dream Hoarders*, chapter 1.
- Thatcher, Margaret (1968). “What’s wrong with politics?” Speech, 11 October, [Available online](#).

22 January -- **Bureaucracy: budgeting and finance**
- Reeves, *Dream Hoarders*, chapter 2.
- **Paper #1 due!**

29 January – **Networks: the case for markets**
- Reeves, *Dream Hoarders*, chapter 3.

1 February – deadline for complete withdrawal from Spring term.

5 February – Civic responsibility
  • For further elaboration of this initiative, [see also.](#)
• Bandow, Doug (2013). “A ‘National Service’ Revival Will Serve the State, Not the People.” *Cato Institute*. [available online.](#)

12 February – Normative concerns: accountability and integrity
• …and on a humorous note (related to values): “Beaver Overthinking Dam.” *The Onion*, 19 April 2006. [Available online.](#)
• Paper #2 due!

19 February – Some global context
• Molson beer commercial, “I am Canadian.” [Available online.](#)
• Rammstein “Amerika.” Music video, [available online.](#)

26 February – Paradigms
• Reeves, *Dream Hoarders*, chapter 4.

• **Paper #3 due**

1 March (Friday) – deadline to apply for Spring graduation.
  • *Graduation checklist.*

5 March – **Normative concerns: civil and political rights**
  • Reeves, *Dream Hoarders*, chapter 5.
  • Collier, *The future of capitalism*, chapter 5.
  • Martin Luther King, Jr., *Nobel Prize acceptance speech*.
    • See also *Glenn Beck is Obama a Terrorist a Socialist of just a Moron ??????*
    • See also *Regulation vacation celebration*.

12 March – Cancelled! (ASPA conference).

18-22 March – **Spring Break**

26 March – **Midterm exam**

**Bureaucratic reform: personnel**
  • Reeves, *Dream Hoarders*, chapter 6.
  • Collier, *The future of capitalism*, chapter 7.

2 April – **Networks: nonprofit organizations**
  • Reeves, *Dream Hoarders*, chapter 7.
  • Collier, *The future of capitalism*, chapter 8.

Paper #4 due!

9 April – Bureaucratic reform: more generally
- Goodsell, Mission Mystique, chapter 8.

16 April – Normative concerns: Democracy
- Reeves, Dream Hoarders, chapter 8.
- Pollitt and Bouckaert, “Reflections,” (ch. 8).

23 April – Final exam