



July 1, 2019

M E M O R A N D U M


TO: Simon J. Rhodes, Ph.D., Provost and Vice President,
Academic Affairs

Shari A. Shuman, Vice President, Administration and Finance

Karen J. Stone, Vice President and General Counsel

Ann S. McCullen, Vice President, University Development and
Alumni Engagement

Eric T. Bruder, Vice President, Marketing and Communications

FROM: David M. Szymanski, Ph.D. 
President

SUBJECT: Delegation of Signature Authority for Membership and Dues in
Professional and/or Other Organizations

Effective this date, I hereby delegate to each officer listed above the authority to approve on my behalf "Memberships and Dues in Professional and/or Other Organizations" forms or their equivalent generated within their respective divisions.

In assuming this responsibility, each officer will assure that only institutional memberships are approved as set forth in University policy.

This delegation supersedes any and all prior delegations by this office as to this subject matter. This delegation shall remain in effect until revoked by me in writing and shall not be further delegated except by the Provost and Vice President for Academic Affairs, who may further delegate to the Associate Provost.