Executive Summary
The University of North Florida’s Campus Master Plan process provides a valuable opportunity to carefully review the progress of existing campus goals and projects, as well as address any new challenges or priorities. At UNF, we seek to maintain a strong living and learning environment where students have the resources and amenities they need to thrive academically. This means ensuring everything from adequate classroom space and housing to effective transit systems and safe, convenient and accessible pathways throughout the campus. The University has been a leader in sustainable construction, and the Master Plan reflects the critical balance that is necessary between development and preserving the natural environment that makes the UNF campus special.

We look forward to continuing to work together to make our campus even stronger through sound and collaborative planning that will effectively serve our students, faculty and staff, as well as the community.

JOHN A. DELANEY, UNF PRESIDENT
Mission, Vision, Values and the Strategic Plan 2009-2014

On April 17, 2008, the UNF Board of Trustees adopted new vision and mission statements for the university, as well as five institutional goals that have guided campus planning over past several years and continue to lay the blueprint for future efforts.

MISSION STATEMENT
The University of North Florida fosters the intellectual and cultural growth and civic awareness of its students, preparing them to make significant contributions to their communities in the region and beyond. At UNF, students and faculty engage together and individually in the discovery and application of knowledge. UNF faculty and staff maintain an unreserved commitment to student success within a diverse, supportive campus culture.

VISION STATEMENT
The University of North Florida aspires to be a preeminent public institution of higher learning that will serve the North Florida region at a level of national quality. The institution of choice for a diverse and talented student body, UNF will provide distinctive programs in the arts and sciences and professional fields. UNF faculty will excel in teaching and scholarship, sharing with students their passion for discovery. Students, faculty, staff, alumni, and visitors will enjoy a campus noteworthy for its communal spirit, cultural richness, and environmental beauty.

UNIVERSITY VALUES
The University of North Florida is committed to values that promote the welfare and positive transformation of individuals, communities, and societies.

• the pursuit of truth and knowledge carried out in the spirit of intellectual and artistic freedom;
• ethical conduct;
• community engagement;
• diversity;
• responsibility to the natural environment; and
• mutual respect and civility

STRATEGIC PLAN GOALS
Goal 1: Cultivate a learning environment that supports intellectual curiosity, academic achievement, and personal growth

Goal 2: Recruit and support a diverse community of students, faculty, and staff

Goal 3: Support and recognize research, community-based inquiry, and creative endeavors

Goal 4: Affirm the university’s public responsibility through civic and community engagement

Goal 5: Secure fiscal, physical, and technological resources aligned with the University’s mission and values

WHY PLAN NOW?
The University of North Florida updates its campus master plan every 5 years. In this process, the university seeks to ensure alignment between its physical plant and its core mission and to provide a roadmap for future development. To this end, our master plan must take into consideration significant projected enrollment growth and modern teaching and research facilities. The UNF campus of the future must also protect sensitive ecological zones as part of the larger ecosystem; balance the needs of the natural and built environments; minimize sprawl; unify the campus grounds; connect the campus core and edges with high quality walkways, bicycle paths and transit; develop a mix of academic and residential facilities to create an academic village; and improve the visitor experience.
MASTER PLAN GUIDING PRINCIPLES

Create a compact living - learning environment that enhances the University’s core mission.

- Enhance and unify the academic and residential communities
- Provide academic space that meets the needs of today and future enrollments
- Maintain a similar percentage of on-campus beds
- Provide student housing which builds community
- Link centers, neighborhoods, transit and activities to better connect the campus.
EXECUTIVE SUMMARY

Campus Parking Projections

On-Campus Housing Projections

- Parking Spaces Status Quo
- Results of TDM Initiatives
- Existing Parking

- Total Number of Beds at Current 24% Ratio
- Existing Beds
Campus Concept Plan
EXECUTIVE SUMMARY

- Develop campus density to encourage a well connected and walkable campus
- Unify campus buildings and grounds
- Establish clear gateways and edges
- Simplify transit to increase service levels and convenience
- Improve pedestrian pathways and bicycle connectivity internal and external to campus

Celebrate the unique North Floridian ecology as an integral part of the UNF identity.

- Bind campus identity to the distinctive natural environment and setting
- Open campus core to edges and woods
- Strive to become a model of sustainable development
The master plan has the following goals:
- Ensure our short term decisions are part of a larger vision
- Use our limited resources wisely
- Address enrollment growth
- Develop an orderly phasing plan

The UNF student enrollment is projected to rise over the next 15 years from 16,000 students in 2015 to approximately 25,000 students in 2030 representing a nearly 50% increase. This rate of growth is consistent with UNF's historic growth rate from its founding in the 1970s. This growth will require additional academic, student life, housing, and service spaces as the current campus is at capacity for its existing enrollment.
spaces will be accommodated in the future with multiple parking resources primarily at the campus perimeter. The buildings are sited to create comfortable ‘outdoor rooms’ that encourage permeability throughout the campus.
EXECUTIVE SUMMARY

COMPACT LIVING/LEARNING ENVIRONMENT
The Strategic Plan and Capital Improvement Plan 2009-2014 served as guides for the Master Plan, outlining a number of projects to be completed over the next 5 years. The Science and Humanities Building is currently in design to infill Lot 7. An addition to the Student Union is shown to accommodate future enrollment growth. This addition preserves the amphitheater and stage on the west side of the Union. A series of infill developments within the campus core will provide nine new building sites of approximately 700,000 GSF total. A portion of Building 14 will be replaced in the immediate future to accommodate a larger state-of-the-art dining facility and a growing need for additional student service spaces in close proximity to where students live. New facilities will replace the remaining portions of Building 14 as needs develop.

One of the more dramatic changes within the campus core is the transformation of Lots 9 and 10 into a new academic quad and open space connected to the Campus Green. Student and residence life functions line the edge of the south pond with a new dining hall and 2 new residence halls. The academic building proposed just south of the Library will provide a prominent facade to screen the Library’s back service entrance.
Acknowledgements

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