# MINUTES

## Item 1 Call to Order

Chair Hyde called the meeting to order.

## Item 2 Public Comment

Chair Hyde offered those in attendance the opportunity for public comment. There were no requests for public comment.

## Item 3 Discussion on MEDNexus

The Committee discussed the Board’s role in the governance of MEDNexus. Chair Hyde stated that he wanted the Committee to think about the structure it wanted in terms of the governance of MEDNexus. (He highlighted that the Board’s responsibility is not in the managing of MEDNexus, but the discussion would help in terms of how the Board sees its governance role with regard to the initiative). Chair Hyde asked about the quarterly reporting requirements for MEDNexus. Vice President Bennett confirmed that there was a quarterly reporting requirement for all universities which had received a special legislative budget allocation. Chair Hyde asked that the Trustees receive copies of the reports as they are submitted.

Trustee Joost had a question about the focus of the next phase of MEDNexus. Vice President Bennett stated that the first phase had been focused on nursing, projects in the College of Computing Engineering and Construction (CCEC), and 3-D printing. He relayed that upcoming projects will be focused on counseling, social work and will also feature projects in the College of Arts and Sciences (COAS). Trustee Korman Shelton stated that it would be helpful to have a short summary of MEDNexus activities and next goals as she supports the initiative in the community. Trustee Egan stated that it would also be helpful to have benchmarks and metrics associated with MEDNexus to assist with gauging the progress of the initiative. Chair Hyde stated that he would like the Board to have a workshop focused on the initiative early in the new year. Trustee Patel stated that it would be helpful to include a discussion on the goals and structure of MEDNexus, at the workshop.

## Item 4 Strategic Planning Committee Discussion

Chair Hyde stated that he would like the Committee members’ thoughts on whether there would be value for the Board to initiate a separate Strategic Planning Committee. President Chally reviewed some of the committees focused on strategic planning within the SUS institutions.

Trustee Barrett stated that he has worked in organizations which have had strategic committees for their Boards, but found that there was much overlap between the committees and the parent Boards and the Boards ultimately decided not to have separate committees. (He stated that the Boards would create action teams as necessary to focus on specific matters.) Vice Chair McElroy agreed and stated that he felt it was important for the full Board to have oversight and governance of a strategic planning process and for the Board to help define what that process is. He stated that it is important that the process starts with inclusivity and engagement at all levels so that the strategic plan is not top down and that the results are actionable. Vice Chair McElroy stated that he thought a committee of the whole would likely be best in terms of strategic planning.

Trustee White stated that the faculty are very interested in engaging in these discussions and had previously done quite a bit of work on strategic planning. Trustee Lazzara asked Trustee White to send him a copy of the Faculty Association’s work on strategic planning.

Vice Chair McElroy and Trustee Joost also stated that they encourage management to reach out to community and national leaders to help inform, shape and frame strategic recommendations, strategies, goals, and objectives and bring that feedback to the Board so that the input is included in the strategic planning discussions. Vice Chair McElroy also stated that he sees value in management’s having a few lead individuals focused on strategic planning and perhaps developing sub-committees focused on different areas, as necessary. Trustee Barrett stated that the process discussion had been helpful and that there was a unique opportunity, with the presidential search, for the Board to set the University’s vision and incorporate feedback from the different university constituencies. Chair Hyde stated that based on the feedback the Committee was providing, he would work with the administration and bring additional ideas for the Trustees to review prior to the January 27, 2022 Board meeting.

## Item 5 Adjournment

There being no further business, Chair Hyde adjourned the meeting at 11:30 a.m.