# **MINUTES**

**Trustees Present**

Kevin Hyde, John Aloszka, Tom Bryan, Douglas Burnett, Jill Davis, Annie Egan, Stephen Joost, Paul McElroy, Nik Patel

**Trustees Absent (Excused)**

David Fenner, Wilfredo Gonzalez, Adam Hollingsworth, Sharon Wamble-King

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## Item 1 Call to Order

 Chair Hyde called the Plenary to order at 3:00 pm.

## Item 2 Public Comments

 Chair Hyde provided an opportunity for public comment. There being none, Chair Hyde moved to the consent agenda.

## Item 3 Consent Agenda

 Chair Hyde asked if there were any questions or comments regarding the consent agenda. There being none, Trustee Joost made a MOTION to APPROVE the consent agenda and Trustee Eagan SECONDED.

## Item 4 Chair’s Report

 Chair Hyde alerted the Trustees that, due to safety measures taken with regard to COVID-19, the Florida Board of Governors meeting scheduled for March 25 will now be a videoconference.

## Item 5 Campus Master Plan

 Chair Hyde turned the meeting over to Associate Vice President of Administration and Finance John Hale for the draft UNF Master Campus Plan presentation and public hearing. Mr. Hale addressed the Board and relayed that they would present the draft Plan, today, for the Board’s feedback. He furthered that the Plan is intended to be a visionary document and is presented to the Florida Board of Governors every five years. Mr. Hale introduced Mr. Kevin Petersen of Ayers Saint Gross, Mr. David Shively of Bhide and Hall and Mr. Paul Stewart, UNF Director of Campus Planning, Design and Construction. Associate Vice President Hale relayed that, since fall 2019, UNF has conducted focus groups with multiple University constituencies and several informal public listening sessions. He reminded the Board that today’s discussion is one of two touchpoints UNF will have with the Board for the Plan. Mr. Hale stated that UNF staff will take the Board’s feedback, refine the Plan, and return to the Board with a request for adoption of the Plan. He also confirmed that today’s hearing marks the beginning of the 90-day agency review period. During this time, UNF will send the Plan to the St. Johns River Water Management District, City of Jacksonville, and other State of Florida agencies for review. Associate Vice President Hale then turned the presentation over to Mr. Petersen. Mr. Petersen thanked Mr. Hale and addressed the Board. He spoke of the timeline and referenced the work of the Steering Committee (comprised of the Executive Committee and several stakeholders), the series of focus groups (with additional stakeholders and subject matter experts), listening sessions, and open forums with faculty, staff and members of the University community as having been multiple opportunities for important feedback for the draft Plan. The next phase was envisioning and setting goals about the future – reviewing options to improve the campus’ core and outreach and thinking holistically about the campus environment. He added that the Plan addresses land space, academic and support spaces, housing, Athletics, campus conservation efforts, transportation and the general campus infrastructure. Mr. Petersen referenced the newly approved UNF Strategic Plan as having been a valuable guiding document with its goals of continued student success, the enrollment target of 20K students by the year 2025, building on UNF’s status as a university of national prominence within Florida, and serving as a catalyst for North Florida, as key drivers for the Plan. He emphasized that in order to ensure that the UNF campus is a space that can support the Strategic Plan goals, the Steering Committee has worked to ensure that the draft Plan includes spaces that will support academic and administrative excellence (i.e. in areas of research, teaching, service and athletics, among others). He furthered that the Committee has also worked to ensure that the Plan addresses long-term growth capacity needs in these areas and includes projects which will also enhance organizational effectiveness in areas that support the student experience, research and scholarship, the professional environment, and community and business engagement). Mr. Petersen shared that the long-term vision of the Plan includes a series of building sites, open space improvements, and campus enhancements and is supported by three fundamental goals:

1. *celebrating the UNF campus’ natural setting*, preserving natural assets of the campus:

1. wetlands
2. lakes
3. conservation areas
4. *strengthening and renewing the campus core*, *by:*
	1. including a new “eco loop” road, which would create an outer loop access. The eco loop would connect housing areas with the core of campus and Athletics and remove pressure from the inner core
	2. including improvements to areas for pedestrians, bicycles and scooters
	3. blending the athletic area with the campus core, renewing existing buildings, and creating multiple public seating options
	4. locating student-facing functions (academic and student services) in the core of campus and leveraging Hicks Hall for more non-student functions
	5. creating additional research and collaborative spaces
5. *envisioning the future* *and*
	1. establishing a sense of place around the campus’ series of interconnected lakes
	2. centralizing Athletics and creating an Athletic “District” – helping to integrate the Student Union and Wellness Center areas into one area (so that traffic is not coming through and does not separate them)
	3. leveraging the east residential area (keeping in mind the proposed Honors College)
	4. potentially creating additional housing in the south campus area
	5. using the existing lake near the Adam Herbert University Center as more visible, collegiate entrance for Kernan Boulevard and potentially tying it to a mixed-used “village,” (which could include the University Center and the ADT building, and create a broader set of development opportunities and a campus gathering spot for students on the south side of campus)

 Trustee McElroy asked if the plan incorporates sustainability practices (in terms of building materials, insulation, solar energy use, etc). Mr. Peterson confirmed that the Plan includes some guidelines that reinforce commitments in these areas, as well as ideas for stormwater management (and methods of dealing with runoff).

 Trustee Fenner stated that he had heard about the expansion of the Sawmill Slough Preserve and asked if that was indicated on the Plan. Mr. Peterson relayed that the Plan does not indicate any development of this area. He explained that there are three areas included in the request – land adjacent to the western side of the Hayt Golf Center, another landlocked area to the northwest and the upland area bounded by I-295 and the existing preserve. Trustee Fenner also asked if the Sawmill Slough Preserve included just the jurisdictional wetlands. Mr. Peterson confirmed that was the case. Dr. Fenner noted that the nature trails were in the southwestern quadrant of the areas. Mr. Peterson added that the area in question adjacent to the GLC was currently in conservation, but was not a part of the Sawmill Slough Preserve. Trustee Joost asked how the Plan’s description of a walkway in the northern area of campus would affect the UNF Arena parking garage. Mr. Peterson confirmed that the walkway would allow access to the garage and clarified the location of entrance of the garage. Trustee Joost also asked what the Plan includes for the land around the UNF Golf Complex at the Hayt Learning Center. Mr. Peterson confirmed that the location for the Center would remain the same and that the plan includes improvements for the Center. Trustee Aloszka asked if the Plan recommends materials usage. Mr. Peterson relayed that the Plan is a broad-brush document, and those decisions would be made as UNF develops and designs specific projects in the Plan. Trustee Aloszka also asked which departments are being considered for a move to/from Hicks Hall to the campus core. Mr. Peterson replied that those assessments are still being done. He added that the general consensus seems to be that the current location of One-Stop Student Services poses some challenges for students, and that the UNF Welcome Center is likely better situated in the campus core. Chair Hyde thanked Interim Vice President Scott Bennett, Associate Vice President John Hale and Mr. Peterson for the presentation and all of the work that has gone into the draft Plan. He reminded the Board that the Plan will be on a future Board agenda for the Board’s consideration for adoption.

## Item 6 Adjournment

 Chair Hyde relayed that the University will continue to keep the Trustees and the UNF community apprised as planned responses to the Coronavirus evolve. He asked if there were any additional items for the good of the order. There being none, the meeting was adjourned at 3:45 pm.