



OFFICE OF THE PRESIDENT

UNIVERSITY of  
NORTH FLORIDA

November 1, 2007

MEMORANDUM

TO: Thomas S. Serwatka, Vice President  
Chief of Staff

Mark E. Workman, Provost and Vice President  
Academic Affairs

Shari A. Shuman, Vice President  
Administration and Finance


Rachelle Gottlieb, Vice President  
Human Resources

Mauricio Gonzalez, Vice President  
Student and International Affairs

Pierre N. Allaire, Vice President  
Institutional Advancement

Karen J. Stone, Vice President  
General Counsel

Janet D. Owen, Vice President  
Governmental Affairs

FROM: John A. Delaney   
President

SUBJECT: Delegation of Signature Authority for Membership and Dues  
in Professional and/or Other Organizations

I hereby delegate to each Vice President the authority to approve on my behalf "Memberships and Dues in Professional and/or Other Organizations" forms or their equivalent generated within their respective divisions.

In assuming this responsibility, please assure that only institutional memberships are approved as set forth in University policy. This delegation shall remain in effect until revoked by me in writing and shall not be further delegated except by the Provost and Vice President for

**Academic Affairs who may further delegate to the Associate Vice President,  
Academic Affairs. Thank you for agreeing to accept this responsibility for  
your division.**