

From: Mark E. Workman, Acting Provost

Subject: Developing Transformational Learning Opportunities

At the fall 2005 Academic Affairs Retreat we discussed the UNF strategic goal of increasing potential *Transformational Learning Opportunities* (TLOs) for our students. During that discussion, we identified eight categories of experiences we believe capture the many activities our faculty and staff provide to enrich the undergraduate learning experience. An independent study experience was one of these TLO categories.

I would like to ask you to consider serving on a team that will help us succeed in our strategic objective of increasing student transformational learning opportunities. Because you are very knowledgeable about independent study experiences, I ask your assistance in helping us to clearly define what we mean by an independent study experience, the criteria used to determine what is, and perhaps what is not, an example of this TLO, and suggestions that would increase the likelihood that students will take greater advantage of these opportunities, and steps necessary to increase faculty and staff participation in developing and providing more independent study opportunities. I would be grateful if you would agree to meet with other internship experts three or four times during the month of February to help us accomplish this objective.

Thank you for considering sharing your expertise to advance this very important institutional strategic initiative.